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SECRETARY OF THE AIR FORCE**



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**MILITARY INFORMATION SUPPORT
OPERATIONS (MISO)**

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This Instruction implements AFPD 10-7, *Information Operations*, DoD Directive S-3321.1, *Overt Psychological Operations Conducted by the Military Services in Peacetime and in Contingencies Short of Declared War* (U), Joint Publication 3-53, *Doctrine for Joint Psychological Operations*, and the SECDEF directed name change from Psychological Operations to Military Information Support Operations. It delineates the roles and responsibilities associated with Air Force Military Information Support Operations (AF MISO) as an operational activity within the Information Operations (IO) mission area. The instruction applies to HQ USAF, Numbered Air Forces, their subordinate elements for operational activities, major commands (MAJCOMs) in their roles of organizing, training, and equipping, and to the National Air and Space Intelligence Center (NASIC). This instruction applies to the Air National Guard (ANG) and Air Force Reserve when mobilized. Ensure that all records created as a result of processes prescribed in this publication are maintained in accordance with AFMAN 33-363, Management of Records, and disposed of in accordance with the Air Force Records

Disposition Schedule (RDS) located at <https://www.my.af.mil/afirms/afirms/afirms/rims.cfm>. Refer recommended changes and questions about this publication to the Office of Primary Responsibility (OPR) using the AF IMT 847, *Recommendation for Change of Publication*; route AF IMT 847s from the field through the appropriate functional's chain of command. See **Attachment 1** for a glossary of terms used in this Instruction.

(ACC) Air Force Instruction (AFI) 10-702, *MILITARY INFORMATION SUPPORT OPERATIONS (MISO)*, 7 JUN 2011, is supplemented as follows. This supplement implements and extends the guidance in the AFI. This supplement describes ACC's procedures for use in conjunction with the basic AFI. This supplement applies to Headquarters Air Combat Command (HQ ACC), its Numbered Air Forces (NAFs), and the Air Force Targeting Center (AFTC). This publication does not apply to the Air National Guard of the United States or the Air Force Reserve Command. This supplement institutionalizes and standardizes organizational structure within the command to better plan, develop, and implement an effective AF MISO program and perform MISO and apply its processes and procedures at the operational level during all phases of operations. Ensure that all records created as a result of processes prescribed in this publication are maintained in accordance with Air Force Manual (AFMAN) 33-363, Management of Records, and disposed of in accordance with the Air Force Records Disposition Schedule (RDS) located at <https://www.my.af.mil/afirms/afirms/afirms/rims.cfm>. Contact supporting records managers as required. Refer recommended changes and questions about this publication to the Office of Primary Responsibility (OPR) using the AF Form 847, *Recommendation for Change of Publication*; through the appropriate functional chain of command to HQ ACC/A3IF 205 Dodd Boulevard, Suite 101 Langley AFB VA 23665.

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Chapter 1

GENERAL

1.1. Mission

1.1.1. In general, MISO seeks to induce, influence, or reinforce the perceptions, attitudes, reasoning, and behavior of individuals, foreign leaders, groups, and organizations in a manner advantageous to US forces and objectives. Focused on the human dimension of the battlespace, AF MISO plans operations that leverage Air Force core competencies. Additionally, AF MISO takes advantage of the United States' ability to synchronize kinetic and non-kinetic capabilities in the domains of air, space, and cyberspace to affect the perceptions, decision cycles, and actions of foreign states and/or actors. Air Force MISO planners will augment the Joint Information Support Task Force (Special Operations) (JISTF (SO)) and other Joint IO functions with MISO-trained AF personnel. While Public Affairs (PA) forces communicate accurate and timely information to both domestic and international audiences regarding US and allied/coalition military operations, Air Force MISO forces plan and execute operations which exclusively target foreign audiences. Air Force MISO forces support US objectives through a variety of planned psychological effects-based operations, emphasizing cognitive domain target development, selection and engagement. The Component Numbered Air Force (C-NAF) staff and assigned Air and Space Operations Center (AOC) Information Operations Team plans objectives and tasks that employ MISO capabilities to achieve assigned Combatant Command (COCOM) and Combined Force Air Component Commander (CFACC) objectives.

1.1.1.1. **(Added-ACC)** According to JP 3-13.2, MISO are "planned operations to convey selected information and indicators to foreign audiences to influence their emotions, motives, objective reasoning, and ultimately the behavior of foreign governments, organizations, groups, and individuals in a manner favorable to the originator's objectives."

1.1.1.2. **(Added-ACC)** In addition to planning and executing operations, MISO forces also assess those operations.

1.1.1.3. **(Added-ACC)** The AFFOR A5 is the primary staff advisor to the COMAFFOR for contingency and crisis action planning to include the development of a Force Flow/time-phased force and deployment data (TPFDD), and Service branch and sequel plans. The AOC provides operational-level command and control (C2) of air and space forces as the focal point for planning, directing, and assessing air and space operations. Both the AFFOR and the AOC will consider MISO during all planning, directing, and assessing of operations.

1.1.1.4. **(Added-ACC)** Within ACC, MISO personnel in the AFFOR (or in the AOC, but working closely with the AFFOR), should help the AFFOR staff develop long-term objectives and tasks for all operations, especially those in phase 0, 1, 4 and 5.

1.1.2. Military Information Support Operations are normally conducted in a joint/combined environment. Air Force MISO forces provide direct support to the combatant commander with message distribution and dissemination, direct participation in the target audience analysis (TAA) process, and can serve as a liaison between the AOC and other MISO entities

such as the JISTF (SO). Additionally, Air Force MISO forces provide direct support to the component commander through the systematic use of air, space, and information operations to shape, condition, and exploit the psychological content of the battlespace. Air Force MISO capabilities must be integrated into the joint campaign from the start for deconfliction and for maximum effectiveness.

1.1.2.1. **(Added-ACC)** Although AF MISO capabilities have historically been thought of in terms of Commando Solo, leaflet drops, and show of force, all Air Force assets and capabilities should be considered when planning to help produce desired objectives and effects. Both AFFOR and AOC MISO representatives should consider, coordinate, deconflict, and synchronize the use of these assets and capabilities with all other planning considerations as early in AFFOR and AOC processes as possible.

1.1.2.2. **(Added-ACC)** ACC MISO personnel should ensure early involvement in all planning efforts, regardless of the phase of operation or organization (AFFOR or AOC) doing the planning.

1.1.2.3. **(Added-ACC)** ACC MISO personnel should either perform or directly support the person responsible for Fused Communication and/or Strategic Communication.

1.2. Influence Operations (IFO)

1.2.1. AFDD 2-5 discusses the operational application of Influence Operations (IFO). Because AF MISO is one of the operational activities of IFO, it is critical to integrate and deconflict with all IFO activities.

1.2.1.1. **(Added-ACC)** AFDD 2-5 has been renamed as AFDD 3-13, but the contents remain unchanged. Further, it is critical to integrate and deconflict with any other activities being planned by the AFFOR or AOC. This includes kinetic, non-kinetic, lethal, and non-lethal activities.

1.2.1.2. **(Added-ACC)** MISO should be integrated, deconflicted and synchronized with all C-NAF activities and operations, not just IFO activities.

1.2.2. As per AFDD 2-5, IFO is the integrated planning, employment, and assessment of military activities to achieve desired effects across the cognitive targeting domain in support of operational objectives. The operational activities associated with IFO are MISO, Military Deception (MILDEC), Public Affairs (PA) operations, Counterpropaganda (CP) operations, Operations Security (OPSEC), and Counterintelligence (CI) operations. Influence Operations effects should result in altered behaviors and/or changes in the adversary decision cycle, aligning them with the commander's objectives while protecting the friendly decision cycle from adversary influence.

1.2.2.1. **(Added-ACC)** AFDD 2-5 has been renamed as AFDD 3-13, but the contents remain unchanged.

1.2.2.2. **(Added-ACC)** Although "engagements" are not discussed in current IFO doctrine, the use of personnel to engage with appropriate target audiences should be considered during planning, execution, and assessment.

1.2.3. Air Force MISO, as an IFO activity, is critically dependent upon intelligence support that identifies opportunities for influence, analyzes sources of access, and identifies friendly areas vulnerable to foreign influence. By analyzing foreign target audiences and adversary

decision makers at all levels, intelligence support contributes to air, space, and information superiority and also provides operational feedback to assist in the assessment of MISO effectiveness. National Air and Space Intelligence Center (NASIC) personnel conduct behavioral influences analysis (BIA), a process critical to understanding foreign, friendly, neutral, and adversary target audiences. Within the AOC, intelligence support for MISO, such as BIA, is coordinated through the Intelligence, Surveillance, and Reconnaissance Division.

1.2.3.1. **(Added-ACC)** Likewise, the Air Force Targeting Center will serve as a source for targeting information, including BIA, in support of AFFOR and AOC planning and targeting efforts, including those related to MISO.

1.3. Objectives. Military Information Support Operations target foreign individuals, groups, and organizations (including governments) in accordance with national political and military objectives. A crucial part of all air, space, and Information Operations, MISO enables the warfighter to

1.3.1. Prepare, shape, and exploit the actual or potential battlespace cognitive domain for air, space, and cyberspace.

1.3.2. Dissuade or deter foreign aggressors or other hostile actors from pursuing courses of action hostile to friendly forces and their objectives.

1.3.3. Induce, influence, and/or reinforce foreign attitudes, perceptions, reasoning, and behavior that encourage the de-escalation and/or early cessation of armed conflict.

1.3.4. Isolate hostile forces from their domestic or foreign base(s) of support, diminishing their will to wage war or continue armed resistance.

1.3.5. Target the cognitive domain in order to exploit possible vulnerabilities and fault lines in a foreign population or hostile alliance, shaping the battlespace in a manner advantageous to US objectives.

1.3.6. Influence the decision-making and command-and-control capabilities of a foreign adversary.

1.3.7. Reduce the combat/terrorist risk to US/Allied combat forces.

1.3.8. Influence neutral/local populace to support US objectives.

1.4. Spectrum of Conflict - Air Force MISO planning is conducted during all phases of operations from the tactical to strategic level. It is continuously engaged in shaping the environment in support of US and Allied strategic, operational, and tactical initiatives.

1.5. Planning and Execution

1.5.1. Air Force MISO in support of joint operations is planned and executed in accordance with CJCSI 3110.05C, the CJCSM 3122 series, JP 3-53 and this document.

1.5.1.1. **(Added-ACC)** JP 3-53 has been renamed as JP 3-13.2

1.5.2. The C-NAF operations staff (A39 or equivalent) is the focal point for deliberate IO operational planning; the AOC's IOT is the focal point for adaptive and crisis-action planning for Influence Operations. Both staff sections will include trained AF MISO

planners who interface with all C-NAF staff, AOC divisions, Joint MISO elements, and COCOM IO cells ensuring integration and deconfliction with the operational plan.

1.5.2.1. **(Added-ACC)** If there are not separate AF MISO planners in the AOC and AFFOR, either the AFFOR A3 or the AOC CC will submit a waiver letter through HQ ACC/A3I for approval by HQ AF/ A3Z-CI.

1.5.3. Air Force MISO planners will augment joint forces and teams for MISO.

1.6. Training and Education Standards

1.6.1. In the absence of Officer and Enlisted MISO Air Force Specialty Codes (AFSC), Air Force MISO Capability Specialists are designated by Special Experience Identifiers (SEI).

1.6.1.1. Officer MISO Capability Specialist (SEI 9Q) designation criteria and authorized AFSCs are specified in the Air Force Officer Classification Directory (AFOCD), available via the Air Force Personnel Center (AFPC) web site.

1.6.1.2. Enlisted MISO Capability Specialist (SEI 236) designation criteria and authorized AFSCs are specified in the Air Force Enlisted Classification Directory (AFECD), available via the AFPC web site.

1.6.2. Air Force MISO Officer and Senior Non-Commissioned Officer (SNCO) Certification.

1.6.2.1. Air Force MISO Officer and SNCO career progression includes three certification levels based on training, education, and experience.

1.6.2.1.1. Level 1: Completion of a basic Information Operations Course.

1.6.2.1.2. Level 2: Graduation from the US Army's Military Information Support Operations Officer Qualification Course (MISQ Course) at Ft. Bragg, NC. Level 2 certified officers and SNCOs are fully qualified to perform any operational-level MISO planner role across the AF.

1.6.2.1.3. Level 3: Completion of the following two criteria

1.6.2.1.3.1. An advanced degree (M.A., M.S., or Ph.D.) in an academic discipline related to executing and planning MISO. Acceptable areas of study include, but are not limited to the following: anthropology, political science/international relations, psychology, sociology, international marketing, international journalism, regional history (Middle East, Africa, Asia, Balkans, Greco-Roman, Latin American) and theology of non-Western cultures. The AF MISO Program Manager will adjudicate approval for proposed degrees.

1.6.2.1.3.2. A minimum of two assignments where the primary duties consist of executing or planning MISO. At least one of these assignments must be an operational MISO or IFO deployment of at least 120 days at the AF or Joint level during the tour.

Chapter 2

RESPONSIBILITIES AND AUTHORITY

2.1. HQ USAF/A3Z-CI (Information Operations Division) will:

- 2.1.1. Fulfill the duties of the Program Manager for AF MISO.
- 2.1.2. Provide policy, guidance, and oversight for the AF MISO program, including strategic vision, doctrine, and priorities for investment, programming, resources and technology.
- 2.1.3. Provide program element monitoring and manage execution of AF MISO funds. These funds bring AF MISO capabilities to the Air Force and will not fund related air, space, and cyberspace capabilities. Air Force MISO funding is exclusive of US Special Operations Command's (USSOCOM) responsibility for managing MFP-11 funding of EC-130J Commando Solo.
- 2.1.4. In conjunction with the MAJCOMs, including Air Force Reserve Command (AFRC) and the Air National Guard (ANG), define the role of AF MISO in air, space, cyberspace, force protection, deterrence, homeland security, homeland defense, irregular warfare, building partnerships, and related joint/interagency activities.
- 2.1.5. Liaise with other service and DoD components such as USSOCOM, US Army Civil Affairs and PSYOP Command (USACAPOC), the Defense Intelligence Agency's Human Factors Analysis Center, the Department of Justice (DOJ), the Federal Bureau of Investigation (FBI) Behavioral Analysis Unit, and national research laboratories (e.g. Sandia National Laboratories) to address joint, inter-Service, and interagency MISO and IFO issues as required.
- 2.1.6. Serve as functional area manager (FAM) for AF MISO IAW AFI 10-401 (with delegation authority to Combat Air Forces (CAF) lead for IO), including initiatives to build, train, and sustain a cadre of MISO professionals.
- 2.1.7. Maintain approval authority for AF MISO training and education standards, such as SEIs and certification levels.
- 2.1.8. Track MISO -trained personnel consistent with the IO/Cyber Career Force and Joint IO Force.
- 2.1.9. Interface with Secretary of the Air Force for Public Affairs (SAF/PAR) for issues relevant to PA and Strategic Communication (SC).

2.2. MAJCOMs and the ANG will:

- 2.2.1. Assist the AF MISO Program Manager and functional lead (ACC) in assigning MISO-trained personnel for expeditionary missions, joint training, and exercises.
- 2.2.2. Identify and appoint in writing an individual to act as the focal point for AF MISO within their command.
 - 2.2.2.1. **(Added-ACC)** This position will serve as the POC for all MISO-related issues between headquarters Air Force and the command.

2.2.3. Provide theater specific AF MISO requirements to ACC for air components as part of the Air Force modernization planning process for IO.

2.2.4. Coordinate AF MISO -related intelligence, reachback, facilities/logistics, and telecommunications support.

2.2.5. Standardize utilization of AF MISO assets, provide mission qualification training up to the Joint standard, and maintain equipment to support assigned MISO missions.

2.2.5.1. **(Added-ACC)** Mission Qualification Training (MQT) is a unit responsibility. ACC A3I will assist in providing subordinate units information to help standardize their MISO MQT programs.

2.2.6. Assist ACC in assessing the current status of AF MISO forces and capabilities across the total force.

2.2.7. Additionally, Air Combat Command (ACC) will:

2.2.7.1. Fulfill the role of lead MAJCOM for IO integration and the functional lead for AF MISO.

2.2.7.1.1. **(Added-ACC)** In accordance with AFPD 10-7, as lead for IO, ACC will "organize, train, and equip IO forces and capabilities, to include readiness assessment and evaluation functions, and leading integration of IO into all CAF mission areas." As ACC is the lead for MISO, the roles and responsibilities described for IO will also apply to MISO, Therefore, ACC will also:

2.2.7.1.1.1. **(Added-ACC)** Serve as OPR for the development of all Air Force MISO enabling concepts, Operational Tactics, Techniques and Procedures (TTPs) and for the assessment of MISO capabilities, including against potential threats.

2.2.7.1.1.2. **(Added-ACC)** Serve as OPR for planning and coordinating Air Force MISO Initial Qualification Training (IQT), MISO Mission Qualification Training (MQT) and continuation training for MISO forces.

2.2.7.1.1.3. **(Added-ACC)** Coordinate as appropriate to incorporate Air Force MISO initiatives into Joint/Air Force experimentation and acquisition activities.

2.2.7.1.1.4. **(Added-ACC)** Facilitate inter-command MISO standardization and incorporate Air Force MISO capabilities into Joint/Air Force concepts, exercises, and AOC baselining.

2.2.7.1.1.5. **(Added-ACC)** Provide programmatic oversight of MISO programs; establish and integrate MISO within the AOC; consolidate/ integrate MISO into theater air operations; standardize MISO organization and training

2.2.7.2. Document emerging joint and air component requirements for AF MISO.

2.2.7.3. In conjunction with the MAJCOMs (including overseas MAJCOMs), ANG, and the AFRC determine AF MISO requirements, including capabilities, funds/resource distribution, Quadrennial Defense Review (QDR) inputs, technical infrastructure, and intelligence support, as well as incorporate these requirements into Air Force corporate processes.

2.2.7.4. Collect and validate AF MISO spending requirements. Submit prioritized AF MISO budget request to AF/A3Z.

2.2.7.5. Execute and manage approved AF MISO budget.

2.2.7.6. Incorporate AF MISO capabilities (where applicable) into joint/Air Force experimentation and spiral development activities.

2.2.7.7. Manage AF MISO Unit Type Codes.

2.2.7.8. In coordination with the MAJCOMs, ANG, and AFRC recommend AF MISO doctrine and policy, initiatives, programs, technology, training, and resources to HQ USAF/A3Z.

2.2.7.9. Sponsor AF MISO meetings and working groups.

2.2.7.10. Serve as Office of Primary Responsibility (OPR) for the development of AF MISO automated planning capability and assessment tools.

2.2.7.11. Assess (through demonstrations, modeling and simulation, or other means) the military utility of prospective AF MISO -related technology.

2.2.7.12. Collect and validate AF MISO tactics, techniques and procedures for incorporation into training courses, distance learning modules, and associated Air Force Manuals.

2.2.7.13. Interface with Air Force Public Affairs Agency (AFPAA) for issues relevant to PA and SC.

2.2.7.14. **(Added-ACC)** As appropriate, incorporate and institutionalize MISO concepts into relevant doctrine, policies, strategies, programs, budgets, training, exercising and evaluation methods.

2.2.7.15. **(Added-ACC)** Integrate MISO into the Air and Space Operations Center (AOC) and AFFOR constructs.

2.2.7.16. **(Added-ACC)** ACC A8I will oversee the development, acquisition, and sustainment of material requirements for MISO.

2.2.7.17. **(Added-ACC)** ACC A8I will ensure the Joint Capabilities Integration Development System (JCIDS) process is used for the development, acquisition, and sustainment of material requirements for MISO.

2.2.7.18. **(Added-ACC)** ACC A8I will provide sufficient justification via JCIDS documentation to facilitate the funding of systems in the development, acquisition, and sustainment of material requirements for MISO via the Program Objective Memorandum (POM) process.

2.2.7.19. **(Added-ACC)** Conduct Staff Assistance Visits (SAVs) as required or requested, funding permitting.

2.2.7.20. **(Added-ACC)** Develop Inspector General (IG) compliance and readiness checklists to ensure assigned units plan and execute MISO as directed.

2.2.7.21. **(Added-ACC)** ACC/A3IX will review Tactics Improvement Proposals (TIPS - proposals for new TTPs) and coordinate with 561 Joint Tactics Squadron (JTS) for

development of a flash bulletin. These flash bulletins will serve as the basis for updates to AFTTP 3-1.IO rewrites/updates.

2.2.8. Additionally, Air Force Special Operations Command (AFSOC) will:

2.2.8.1. Ensure that AF MISO requirements for special operations forces and equipment are included in all phases of the Air Force IO modernization process.

2.2.8.2. Serve as the AF MISO liaison component to USSOCOM.

2.2.9. Additionally, Air Mobility Command (AMC) will:

2.2.9.1. Ensure that AF MISO requirements for the mobility air forces are included in all phases of the Air Force IO modernization process, especially those pertaining to the Tanker Airlift Control Center.

2.2.9.2. Serve as the Air Force operational interface with US Transportation Command (USTRANSCOM) for MISO issues.

2.3. Component Numbered Air Force Commanders will:

2.3.1. Plan, integrate, coordinate and assess MISO activities to shape and frame the information environment (IE) favorable to US interests within their commands, recognizing that MISO is most effective when planned and integrated early with service and theater planning processes.

2.3.2. Identify MISO tactics, techniques, and procedures using lessons learned from previous operations.

2.3.3. Ensure AF MISO activities are synchronized with Defense Support to Public Diplomacy (DSPD) efforts and Public Affairs operations. Military Information Support Operations (MISO) are designed to convey selected information and indicators to foreign leaders and audiences with the goal of influencing their emotions, motives, reasoning, and behavior in a manner favorable to friendly objectives. Public Affairs operations communicate US resolve and commitment to domestic and international audiences in an accurate and timely manner without attempting to influence or sway the audience. Air Force MISO messages, products and information prepared for foreign public release should be coordinated/deconflicted to ensure that messages to the respective audiences are not contradictory and do not intentionally reach domestic audiences. When appropriate, operations/products are coordinated with US Embassy staffs through the JPOTF, Military Information Support Teams (MISTs), or staff Political Advisors (POLADs) prior to execution. Coordinated/deconflicted information efforts properly leveraging MISO, PA and DSPD capabilities yield strategic communication effects.

2.3.4. Incorporate AF MISO capabilities into joint and air component exercises, deliberate planning, and contingency planning.

2.3.5. **(Added-ACC)** ACC Component Numbered Air Force (C-NAF) Commanders will also:

2.3.5.1. **(Added-ACC)** Submit appointment letters for AFFOR and AOC MISO personnel to ACC/A3I within 30 days of arrival of the MISO person (Reference [Attachment 2](#) for an example).

2.3.5.2. **(Added-ACC)** Ensure AFFOR and AOC MISO billets are identified with the appropriate MISO SEI.

2.3.5.3. **(Added-ACC)** Ensure MISO personnel have access to the AF MISO Community of Practice (or its replacement).

2.3.5.4. **(Added-ACC)** On behalf of the C-NAF Commander, the AOC and AFFOR MISO planners will:

2.3.5.4.1. **(Added-ACC)** Perform MISO-related administrative functions, to include:

2.3.5.4.1.1. **(Added-ACC)** Perform an annual self-inspection, using appropriate, approved ACC IG checklist(s) and pass results to ACC/A3I NLT 30 Sep each year.

2.3.5.4.1.2. **(Added-ACC)** Request Staff Assistance Visits (SAVs) from ACC/A3I as needed, but not within 90 days of an official inspection.

2.3.5.4.1.3. **(Added-ACC)** Maintain and update continuity books for last 3 yrs of data to include: Points of contact (POCs), reachback agencies and phone numbers, and listing of current, Air Force relevant, theater plans and review schedules.

2.3.5.4.2. **(Added-ACC)** Accomplish required training and education opportunities, to include, but not limited to:

2.3.5.4.2.1. **(Added-ACC)** Complete the following courses and training prior to arrival at the C-NAF: IO Fundamentals Course; IO Integration Course; MISO Qualification Course; and Air Operations Center (AOC) Formal Training Unit (FTU)

2.3.5.4.2.2. **(Added-ACC)** Complete the following training within 9 months of taking the MISO position: MISO Mission Qualification Training (MQT) Strategic Communication (SC) MQT; and Fused Communication (FC) MQT

2.3.5.4.3. **(Added-ACC)** Ensure appropriate interaction and coordination with internal and external organizations, to include:

2.3.5.4.3.1. **(Added-ACC)** Coordinate with AFFOR staff if working in the AOC, or AOC if working on the AFFOR staff

2.3.5.4.3.2. **(Added-ACC)** Participate in or lead Combat Information Cell, Strategic Communication Working Group or their equivalent, within their respective organization

2.3.5.4.3.3. **(Added-ACC)** Collaborate with PA during planning and operations

2.3.5.4.3.4. **(Added-ACC)** Develop relationships and maintain updated POC lists for MISO reachback assistance and intelligence support, as required

2.3.5.4.4. **(Added-ACC)** Provide MISO support to and participate in exercises, to include:

2.3.5.4.4.1. **(Added-ACC)** Determine training objectives for exercises

- 2.3.5.4.4.2. **(Added-ACC)** Provide inputs to the Master Scenario Events List (MSEL) for exercises
- 2.3.5.4.4.3. **(Added-ACC)** Coordinate with exercise planners, as appropriate
- 2.3.5.4.4.4. **(Added-ACC)** Instruct and train exercise personnel, as appropriate
- 2.3.5.4.4.5. **(Added-ACC)** Integrate emerging tactics, techniques and procedures for inclusion in exercises
- 2.3.5.4.4.6. **(Added-ACC)** Participate in training exercises, as appropriate
- 2.3.5.4.5. **(Added-ACC)** Document TTPs and lessons learned, to include:
 - 2.3.5.4.5.1. **(Added-ACC)** Submit TTPs to ACC A3IX as lessons are learned and new tactics are developed, using AF FORM 4326.
 - 2.3.5.4.5.2. **(Added-ACC)** Document MISO Lessons Learned using the Joint Lessons Learned Information System (JLLIS).
- 2.3.5.4.6. **(Added-ACC)** With respect to plans and the Joint Operations Planning Process for Air (JOPPA), the AFFOR MISO representative, with assistance from the AOC MISO representative, will:
 - 2.3.5.4.6.1. **(Added-ACC)** Review pertinent plans and MISO annexes annually
 - 2.3.5.4.6.2. **(Added-ACC)** Maintain a schedule of planned MISO, SC and FC activities
 - 2.3.5.4.6.3. **(Added-ACC)** Perform or assist with JOPPA Initiation to include, but not limited to:
 - 2.3.5.4.6.3.1. **(Added-ACC)** Review COCOM and JFACC guidance and direction for MISO purposes annually
 - 2.3.5.4.6.3.2. **(Added-ACC)** Provide MISO inputs into the staff estimate, in order to inform the commander, staff, and subordinate commands how the functional area supports mission accomplishment and to support COA development and selection.
 - 2.3.5.4.6.4. **(Added-ACC)** Perform or assist with JOPPA Mission Analysis to include, but not limited to:
 - 2.3.5.4.6.4.1. **(Added-ACC)** Apply analysis of cultures, societies, group behavioral history, and individual behavioral history to JOPPA
 - 2.3.5.4.6.4.2. **(Added-ACC)** Apply analysis of individual social influences (Social structure, motivations, worldview, social identity, capabilities/restrictions) to JOPPA
 - 2.3.5.4.6.4.3. **(Added-ACC)** Apply analysis of organizations' structures, functions, and / or discourse to JOPPA
 - 2.3.5.4.6.4.4. **(Added-ACC)** Apply analysis of individual cognitive processes (perceptions, attitudes, decision process, intent) to JOPPA
 - 2.3.5.4.6.4.5. **(Added-ACC)** Integrate Behavioral Influence Analysis (BIA)

information into target audience analysis worksheets

2.3.5.4.6.5. (Added-ACC) Perform or assist with JOPPA COA Development to include, but not limited to:

2.3.5.4.6.5.1. (Added-ACC) Develop objectives and tasks

2.3.5.4.6.5.2. (Added-ACC) Incorporate AF MISO capabilities into joint and air component planning (Note: – similar to task for AOC MISO representative)

2.3.5.4.6.5.3. (Added-ACC) Determine vulnerabilities, susceptibilities, and accessibilities (Note: – similar to task for AOC MISO representative)

2.3.5.4.6.5.4. (Added-ACC) Recommend exploitation of vulnerabilities, susceptibilities, and accessibilities

2.3.5.4.6.5.5. (Added-ACC) Develop air component messages, actions, and series, as required (Note: – similar to task for AOC MISO representative)

2.3.5.4.6.5.6. (Added-ACC) Perform capabilities analysis (weaponizing) to link targets, effects, and capabilities (Note: – similar to task for AOC MISO representative)

2.3.5.4.6.5.7. (Added-ACC) Develop targets, as required

2.3.5.4.6.5.8. (Added-ACC) Develop air component measures of performance (MOPs), measures of effectiveness (MOEs) to ensure proper performance and effectiveness of operations, activities, and plans, as appropriate

2.3.5.4.6.5.9. (Added-ACC) Plan MISO activities to shape and frame the information environment favorable to US interests within their commands (Note: – similar to task for AOC MISO representative)

2.3.5.4.6.5.10. (Added-ACC) Integrate and coordinate MISO activities to shape and frame the information environment favorable to US interests within their commands (Note: – similar to task for AOC MISO representative)

2.3.5.4.6.5.11. (Added-ACC) Coordinate verbal, visual, and symbolic activities to convey themes, intentions, and messages (Note: – similar to task for AOC MISO representative)

2.3.5.4.6.5.12. (Added-ACC) Keep track of future and past MISO and FC activities on a Synchronization Matrix. (Note: – similar to task for AOC MISO representative)

2.3.5.4.6.5.13. (Added-ACC) Ensure AF MISO activities are synchronized with Defense Support to Public Diplomacy (DSPD) efforts and Public Affairs operations (Note: – similar to task for AOC MISO representative)

2.3.5.4.6.5.14. (Added-ACC) Coordinate communications with strategic communication plans and Theater Campaign Plans (Note: – similar to task for AOC MISO representative)

2.3.5.4.6.6. **(Added-ACC)** Perform or assist with JOPPA course of action (COA) Analysis and Wargaming to include, but not limited to:

2.3.5.4.6.6.1. **(Added-ACC)** Specify behaviors anticipated in the situation under consideration (i.e., Forecast likely future behaviors)

2.3.5.4.6.6.2. **(Added-ACC)** Analyze COAs from an influence perspective using MOPs and MOEs

2.3.5.4.6.7. **(Added-ACC)** Perform or assist with JOPPA COA Comparison, as required

2.3.5.4.6.8. **(Added-ACC)** Perform or assist with JOPPA Plan or Order Development to include, but not limited to:

2.3.5.4.6.8.1. **(Added-ACC)** Write appropriate portions of pertinent plans and / or MISO annexes, as required

2.3.5.4.6.8.2. **(Added-ACC)** Coordinate existing and future operations with Joint Military Information Support Team (JMIST), Military Information Support Task Force (MISTF), and COCOM J39, as appropriate

2.3.5.4.7. **(Added-ACC)** With respect to operations (Joint Air Tasking Cycle (ATC)), the AOC MISO representative, with assistance from the AFFOR MISO representative, will:

2.3.5.4.7.1. **(Added-ACC)** Perform or assist with Strategy Development to include, but not limited to:

2.3.5.4.7.1.1. **(Added-ACC)** Review and understand COCOM and JFACC guidance and direction, as well as AFFOR plans and activities in order to plan from a MISO perspective

2.3.5.4.7.1.2. **(Added-ACC)** Apply knowledge acquired from analysis of cultures, societies, group behavioral history, and individual behavioral history to planning

2.3.5.4.7.1.3. **(Added-ACC)** Apply knowledge acquired from analysis of individual social influences (social structure, motivations, worldview, social identity, capabilities/restrictions) to planning

2.3.5.4.7.1.4. **(Added-ACC)** Apply knowledge acquired from analysis of organizations' structures, functions, and / or discourse to planning

2.3.5.4.7.1.5. **(Added-ACC)** Apply knowledge acquired from analysis of individual cognitive processes (perceptions, attitudes, decision process, and intent) to planning

2.3.5.4.7.1.6. **(Added-ACC)** Perform target audience analysis

2.3.5.4.7.2. **(Added-ACC)** Perform or assist with Target Development to include, but not limited to:

2.3.5.4.7.2.1. **(Added-ACC)** Determine vulnerabilities, susceptibilities, and accessibilities (**Note:** – similar to task for AFFOR MISO representative)

2.3.5.4.7.2.2. **(Added-ACC)** Develop and nominate targets, as required

2.3.5.4.7.3. **(Added-ACC)** Perform or assist with Weaponeering and Allocation to include, but not limited to:

2.3.5.4.7.3.1. **(Added-ACC)** Perform capabilities analysis (weaponeering) to link targets, effects, and capabilities (**Note:** – similar to task for AFFOR MISO representative)

2.3.5.4.7.3.2. **(Added-ACC)** Incorporate AF MISO capabilities into joint and air component planning (**Note:** – similar to task for AFFOR MISO representative)

2.3.5.4.7.3.3. **(Added-ACC)** Incorporate, integrate, and synchronize psychological activities (PSYACTs) with other planned operations

2.3.5.4.7.3.4. **(Added-ACC)** Develop air component messages, actions, and series, as required (**Note:** – similar to task for AFFOR MISO representative)

2.3.5.4.7.3.5. **(Added-ACC)** Plan MISO activities to shape and frame the information environment favorable to US interests within their commands (**Note:** – similar to task for AFFOR MISO representative)

2.3.5.4.7.3.6. **(Added-ACC)** Integrate and coordinate MISO activities to shape and frame the information environment favorable to US interests within their commands (**Note:** – similar to task for AFFOR MISO representative)

2.3.5.4.7.3.7. **(Added-ACC)** Coordinate verbal, visual, and symbolic activities to convey themes, intentions, and messages (**Note:** – similar to task for AFFOR MISO representative)

2.3.5.4.7.3.8. **(Added-ACC)** Keep track of future and past MISO and FC activities on a Synchronization Matrix. (**Note:** – similar to task for AFFOR MISO representative)

2.3.5.4.7.3.9. **(Added-ACC)** Ensure AF MISO activities are synchronized with Defense Support to Public Diplomacy (DSPD) efforts and Public Affairs operations (**Note:** – similar to task for AFFOR MISO representative)

2.3.5.4.7.3.10. **(Added-ACC)** Coordinate communications with SC plans and Theater Campaign Plans (**Note:** – similar to task for AFFOR MISO representative)

2.3.5.4.7.4. **(Added-ACC)** Perform or assist with air tasking order (ATO) Production to include, but not limited to:

2.3.5.4.7.4.1. **(Added-ACC)** Ensure leadership is aware of operations and activities, include them in the ATO if possible, and ensure dissemination mechanisms are incorporated as required

2.3.5.4.7.5. **(Added-ACC)** Perform or assist with Execution to include, but not limited to:

2.3.5.4.7.5.1. **(Added-ACC)** Monitor execution of operations and activities and address issues, as appropriate

2.3.5.4.7.6. **(Added-ACC)** Perform or assist with Assessments to include, but not limited to:

2.3.5.4.7.6.1. **(Added-ACC)** Develop appropriate RFIs to address the MOPs and MOEs

2.3.5.4.7.6.2. **(Added-ACC)** Evaluate air component MOPs, MOEs to ensure proper performance and effectiveness of operations, activities, and plans, as appropriate

2.3.5.4.7.6.3. **(Added-ACC)** Analyze intelligence data post-operation to assess operations and activities, as required

2.3.5.4.8. **(Added-ACC)** Lead, co-lead or support component efforts in MISO-related areas, to include:

2.3.5.4.8.1. **(Added-ACC)** Lead, co-lead or support the planning of engagements, to include Key Leader Engagements

2.3.5.4.8.2. **(Added-ACC)** Lead, co-lead or support the counterpropaganda process

2.3.5.4.8.3. **(Added-ACC)** Lead, co-lead or support the component's FC function (i.e., strategic communication at the operational level; or the effort to systematically consider and coordinate all planned verbal, visual, and symbolic activities which may be employed at the operational and tactical levels, to convey themes, intentions, and messages. These activities should include, but are not limited to, engagements, speeches, visits, exercises, and the synchronization / timing of those types of events.)

2.4. The National Air and Space Intelligence Center (NASIC) – The National Air and Space Intelligence Center will perform all-source BIA within existing guidelines and as determined by the NASIC Commander. Key BIA products that support AF MISO include: NASIC Analysis Reports, Topics of Analytical Interest, Biographies, Individual/Group/Organizational Behavioral Profiles, and/or other products agreed upon.

2.5. (Added-ACC) The Air Force Targeting Center (AFTC) will perform the following influence-related functions upon C-NAF request for reachback assistance, and contingent upon AFTC prioritizations and availability of resources:

2.5.1. **(Added-ACC)** Provide, perform, and/or research Behavioral Influence Analysis

2.5.2. **(Added-ACC)** Provide Center of Gravity analysis

2.5.3. **(Added-ACC)** Develop air component MOPs, MOEs and requests for information (RFIs)

2.5.4. **(Added-ACC)** Develop COAs and do wargaming

2.5.5. **(Added-ACC)** Perform target development, to include producing Target Materials

2.5.6. **(Added-ACC)** Perform capability analysis (weapon engineering)

2.5.7. **(Added-ACC)** Provide mission analysis information

2.5.8. **(Added-ACC)** Analyze intelligence data post-operation to assess operations and activities

2.6. (Added-ACC) MISO Authorities: There are explicit authorities with respect to the existence and employment of the U.S. MISO capability. The capability and the authorization to execute MISO as influence activities in a theater of operations are established in a number of legal and policy documents. These authorities serve to regulate and facilitate the accurate and effective planning and execution of MISO that best achieve U.S. national and mission objectives. The authorities that govern MISO should be viewed not as mechanisms to constrain their employment, but rather as necessary national command level approval, interagency coordination, and combatant command level endorsements for implementing MISO to the fullest extent. These authorities ensure effective and professional transmission of informative and influential messages by a trained, organized, and equipped MISO force to foreign audiences using high visibility, often sensitive communications and interactions and prevent non-MISO personnel, staffs, and organizations from launching ill-advised, untrained, ad hoc efforts that can result in severe negative consequences for the United States, the supported commander, host and partner nations, allies, and coalitions, or even the TA.

2.6.1. **(Added-ACC)** Army Field Manual (FM) 3-05.30, Psychological Operations, outlines the various legal and policy considerations for MISO. MISO planners require a thorough understanding of the regulatory basis for how MISO are planned, approved, and executed in a theater of operations.

2.6.2. **(Added-ACC)** Legal authorities are explicitly and purposefully worded with precise terms and definitions. MISO commanders, staffs, and planners should always consult the staff judge advocate to obtain the most current or new legal references, and for expert interpretations of them.

2.6.3. **(Added-ACC)** Chairman of the Joint Chiefs of Staff instructions (CJCSI) 3110.05E, Joint Psychological Operations Supplement to the Joint Strategic Capabilities Plan, contains a list of preapproved programs that can be executed by the combatant commanders for SecDef approved missions, operations, and Unified Command Plan (UCP) directed activities.

2.6.4. **(Added-ACC)** An approved MISO program is not an execution authority. It provides guidance for the planning and execution of MISO as influence activities, but execution is initiated by an execute order (EXORD), deployment order (DEPORD), or program approval that contains specified execution authorities. GCCs submit proposed MISO programs through the Joint Staff to the Office of the Secretary of Defense (OSD) for interagency coordination and ultimately, for Under Secretary of Defense for Policy (USD[P]) approval. A program contains the required USD(P) guidance for execution. All actions and messages are required to comply with, complement, and adhere to the stated parameters in the approved program.

2.6.5. **(Added-ACC)** The requirement for approved MISO programs does not apply to Civil Authority Information Support (CAIS) missions; however, as MIS forces only provide information production, distribution, and dissemination capabilities to the appointed lead federal agency that agency is the approval authority for themes, messages, products, and execution.

2.6.5.1. **(Added-ACC)** It is important for commanders and planners to understand the parameters within which federal government agencies, particularly the DOD, responds to domestic emergencies. CAIS consists solely of public information dissemination activities that support U.S. lead federal agency responses during disaster relief and crisis management operations within the United States and its territories. By law and policy, influence activities are prohibited during CAIS (Appendix A provide a discussion of The Smith-Mundt Act). When authorized for CAIS missions, MISO forces and equipment are employed to produce, distribute, and disseminate via audio, visual, and audiovisual means, public information that is developed, provided by, and attributed to the lead federal agency. The lead federal agency approves all dissemination activities prior to execution. MISO forces rely exclusively on the lead federal agency to provide specific informational messages.

2.6.5.2. **(Added-ACC)** MISO forces conduct CAIS activities under the direction and guidance of the lead federal agency, and are not part of any MISO program. Authority over and control of U.S. military forces and capabilities are maintained by the President, as Commander in Chief, through the SecDef and the chain of command as established by law. When emergency conditions dictate, and when time does not permit approval from higher headquarters (HQ), local military commanders and responsible DOD-component officials are authorized to respond to requests from local authorities and to initiate immediate response actions to save lives, prevent human suffering, or mitigate great property damage under imminently serious conditions.

Chapter 3 (Added-ACC)

MISO PLANS OFFICER/NCO OF THE YEAR AWARDS PROGRAM

3.1. (Added-ACC) General.

3.1.1. **(Added-ACC)** The AF and ACC MISO Plans Officer/NCO of the Year Award, formally known as Psychological Operations (PSYOP) Plans Officer/NCO of the Year award, will be submitted IAW AFI 36-2807, Chapter 12. Units will forward nomination packages through their chain to ACC/A3I no later than 30 Sep each year for selection of ACC winner and forwarding of nominee to the AF level.

Herbert J. Carlise
Lieutenant General, USAF
DCS Operations, Plans, & Requirements

(ACC)

GILMARY M. HOSTAGE III, General, USAF
Commander

Attachment 1**GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION*****References***

CJCSI 3121.01B(S), current as of 18 June 2008, *Standing Rules of Engagement/Standing Rules for the Use of Force for US Forces* (U), Enclosure F (S), defines when, and the limitations on how, combatant commanders may employ MISO.

DoD Directive S-3321.1, *Overt Psychological Operations Conducted by the Military Services in Peacetime and in Contingencies Short of Declared War*, date July 26 1984 establishes policy, provides procedures, and assigns responsibilities for the conduct of DoD PSYOP activities in approved operations across the range of military engagement (including war and small-scale contingencies). The instruction also directs military commanders to employ PSYOP as an integrated activity with other instruments of national policy. In addition, each of the Services is tasked to support these and other PSYOP activities undertaken by US agencies.

During armed conflict, contingencies, or military operations other than war, the President or Secretary of Defense, through the Chairman, Joint Chiefs of Staff, issues specific PSYOP policy to the unified commands. CJCSI 3110.05C, *Joint Psychological Operations Supplement to the Joint Strategic Capabilities Plan*, furnishes guidance to military commanders conducting PSYOP in a joint environment.

Joint Publication 3-13, *Joint Doctrine for Information Operations*, establishes the principles of joint IO.

Joint Publication 3-53, *Doctrine for Joint Psychological Operations*, describes the use of military assets in planning and conducting PSYOP in support of joint operations across the spectrum of military operations.

War and Mobilization Plan, Volume 1, Annex DD (S), contains Air Force-specific guidelines for wartime and contingency PSYOP.

AFDD 2-3, *Irregular Warfare*, PSYOP is a key activity of Irregular Warfare (IW).

AFDD 2-5, *Information Operations*, explains the Air Force's warfighting perspective on achieving information superiority through IO.

AFPD 10-7, *Information Operations*, delineates the Air Force's MAJCOM responsibilities to organize train and equip its forces to achieve desired effects for combatant commanders and national authorities.

AFI 10-1401, *Modernization Planning Documentation*, defines responsibilities for documenting modernization planning.

AFI 10-401, *Air Force Operations Planning and Execution*, outlines responsibilities for functional area managers.

AFTTP 3-1.IO, *Information Warfare Planning, Integration, and Employment Considerations* details the tactics, techniques, and procedures for IO Team (IOT) activities, including PSYOP planning.

Abbreviations and Acronyms

A3Z—Director of Space and Cyber Operations
A3Z—C – Director of Cyber and Information Operations
A3Z—CI – Information Operations Division
ACC—Air Combatant Command
AFDD—Air Force Doctrine Document
AFECD—Air Force Enlisted Classification Directory
AFI—Air Force Instruction
AFOCD—Air Force Officer Classification Directory
AFPAA—Air Force Public Affairs Agency
AFPC—Air Force Personnel Center
AFPD—Air Force Policy Directive
AFRC—Air Force Reserve Command
AFSC—Air Force Specialty Code
AFSOC—Air Force Special Operations Command
AFTTP—Air Force Tactics, Techniques, and Procedures
AMC—Air Mobility Command
ANG—Air National Guard
AOC—Air Operations Center
BIA—Behavioral Influences Analysis
CAF—Combat Air Forces
CFACC—Combined Force Air Component Commander
CI—Counterintelligence
CJCSI—Chairman of the Joint Chiefs of Staff Instruction
CJCSM—Chairman of the Joint Chiefs of Staff Manual
C-NAF—Component Numbered Air Force
COCOM—Combatant Command
CP—Counterpropaganda
DoD—Department of Defense
DOJ—Department of Justice
DSPD—Defense Support to Public Diplomacy
FAM—Functional Area Manager

FBI—Federal Bureau of Investigation

IAW—In accordance with

IE—Information Environment

IFO—Influence Operations

IO—Information Operations

IOT—Information Operations Team

IW—Irregular Warfare

JP—Joint Publication

JPOTF—Joint Psychological Operations Task Force

MAJCOM—Major Command

MILDEC—Military Deception

MISO—Military Information Support Operations (formerly Psychological Operations – PSYOP)

MIST—Military Information Support Team

NASIC—National Air and Space Intelligence Center

OPR—Office of Primary Responsibility

OPSEC—Operations Security

PA—Public Affairs

POLAD—Political Advisors

POQC—Psychological Operations Officer Qualification Course

PSYOP—Psychological Operations – (Renamed Military Information Support Operations – MISO)

QDR—Quadrennial Defense Review

SAF/PAR—Secretary of the Air Force for Public Relations

SC—Strategic Communication

SEI—Special Experience Identifier

SNCO—Senior Non-Commissioned Officer

TAA—Target Audience Analysis

USACAPOC—United States Army Civil Affairs and Psychological Operations Command

USAF—United States Air Force

USSOCOM—United States Special Operations Command

Terms

Counterpropaganda (CP) Operations. Those psychological operations activities that identify adversary propaganda, contribute to situational awareness, and serve to expose adversary attempts to influence friendly populations and military forces. (JP 3—53)

Defense Support to Public Diplomacy (DSPD). Those activities and measures taken by the Department of Defense components to support and facilitate public diplomacy efforts of the United States Government. (JP 3—13)

Influence Operations (IFO). Employment of capabilities to affect behaviors, protect operations, communicate commander's intent, and project accurate information to achieve desired effects across the cognitive domain. These effects should result in differing behavior or a change in the adversary decision cycle, which aligns with the commander's objectives. (AFDD 2—5)

Information Operations (IO). Actions taken to affect adversary information and information systems while defending one's own information and information systems. (JP 3—13) [*IO are the integrated employment of the core capabilities of influence operations, electronic warfare operations, network warfare operations, in concert with specified integrated control enablers, to influence, disrupt, corrupt or usurp adversarial human and automated decision making while protecting our own.*] (AFDD 2-5) {Italicized definition in brackets applies only to the Air Force and is offered for clarity.}

Irregular Warfare (IW). A violent struggle among state and non—state actors for legitimacy and influence over the relevant populations. (AFDD 2-3)

Military Deception (MILDEC). Actions executed to deliberately mislead adversary military decision makers as to friendly military capabilities, intentions, and operations, thereby causing the adversary to take specific actions (or inactions) that will contribute to the accomplishment of the friendly mission. (JP 3—13.4)

Military Information Support Operations (MISO). Planned operations to convey selected information and indicators to foreign audiences to influence their emotions, motives, objective reasoning, and ultimately the behavior of foreign governments, organizations, groups, and individuals. The purpose of Military Information Support Operations is to induce or reinforce foreign attitudes and behavior favorable to the originator's objectives. (JP 3—53)

Operations Security (OPSEC). A process of identifying critical information and subsequently analyzing friendly actions attendant to military operations and other activities to: a. identify those actions that can be observed by adversary intelligence systems; b. determine indicators that adversary intelligence systems might obtain that could be interpreted or pieced together to derive critical information in time to be useful to adversaries; and c. select and execute measures that eliminate or reduce to an acceptable level the vulnerabilities of friendly actions to adversary exploitation. (JP 3—13.3)

Public Affairs (PA). Those public information, command information, and community relations activities directed toward both the external and internal publics with interest in the Department of Defense. (JP 3—61)

Strategic Communication (SC). Focused United States Government efforts to understand and engage key audiences to create, strengthen, or preserve conditions favorable for the advancement of United States Government interests, policies, and objectives through the use of coordinated

programs, plans, themes, messages, and products synchronized with the actions of all instruments of national power. (JP 5—0)

Attachment 1 (ACC)**GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION*****References***

AFI 10-702, *Military Information Support Operations (MISO)*, 7 Jun 2011
AFMAN 33-363, *Management of Records*, 1 Mar 2008
AFDD 3-13, *Information Operations*, 11 Jan 2005
AFTTP 3-1.IO, *Information Operations*, 23 Mar 2012
Army Field Manual (FM) 3-05.30, *Psychological Operations*, Apr 2005
CJCSI 3110.05E, *Joint Psychological Operations Supplement to the Joint Strategic Capabilities Plan*, 30 Sep 2011
JP 3-13.2, *Military Information Support Operations*, 7 Jan 2010, Change 1, 20 Dec 2011

Prescribed Forms

This supplement does not prescribe any forms.

Adopted Forms

AF Form 847, Recommendation for Change of Publication
AF Form 4326, Tactical Improvement Proposal

Abbreviations and Acronyms

AFMC - Air Force Materiel Command
AFRIMS - AF Records Information Management System
AFSPC - Air Force Space Command
AFTC - Air Force Targeting Center
ATC - Air Tasking Cycle
ATO - air tasking order
C2 - command and control
COA - course of action
DSPD - Defense Support to Public Diplomacy
FC - Fused Communication
FTU - Formal Training Unit
ICE – integrated control enabler
IG - Inspector General
IQT - Initial Qualification Training
JCIDS - Joint Capabilities Integration Development System
JMIST - Joint Military Information Support Team
JOPPA - Joint Operations Planning Process for Air
JTS - Joint Tactics Squadron
JSTF – Military Information Support Task Force
MOE - measure of effectiveness
MOP - measure of performance

MQT - Mission Qualification Training
MSEL - Master Scenario Events List
NAF - Numbered Air Force
POC - Point of contact
POM – Program Objective Memorandum
PSYACT - psychological activity
RFI - request for information
SAV - Staff Assistance Visit
SC - Strategic Communication
TIP – Tactics Improvement Proposal
TTP - Tactics, Techniques and Procedure

Terms

Fused Communication (FC). FC at the operational level, is the systematic consideration and coordination of all planned verbal, visual, and symbolic activities which may be employed at the operational and tactical levels, to convey themes, intentions, and messages. FC activities should include, but are not limited to, engagements, speeches, visits, exercises, and the synchronization / timing of those types of events. (AFI 13-1AOC vol 3)

Attachment 2 (Added-ACC)**EXAMPLE APPOINTMENT LETTER**

MEMORANDUM FOR ACC/A3I

SUBJECT: Military Information Support Operations (MISO) Appointment Letter

1. The following individual is appointed as the MISO representative for the [xx AOC or xx AFFOR]. The MISO representative will be responsible for all [AOC or AFFOR] MISO requirements directed in AFI 10-702 and the ACC supplement.

NAME:

RANK:

UNIT MAILING ADDRESS

OFFICE SYMBOL:

DSN:

NIPR EMAIL ADDRESS:

SIPR EMAIL ADDRESS:

PROJECTED PCS/PCA/Ret Date :

2. This letter supersedes all previous letters, same subject.

Name, Rank, USAF

[unit]